STAR AMERICA'S INFRASTRUCTURE





Star America, a subsidiary of Tikehau Capital, a global alternative asset management that includes large institutional investors such as insurance companies and pension funds,

FOR INFRASTRUCTURE DEVELOP YOUR

Our mission is to be the preferred partner of the private and public sector to rebuild America's infrastructure.

*All information is as of 30 June 202 Junless otherwise noted.



LEADERSHIP



WILLIAM A. MARINO Co-Founder & Chief Executive Officer



CHRISTOPHE PETIT Co-Founder & President



MARK MELSON Chief Investment Officer



SALVATORE MANCINI Senior Advisor



FRANCIS VAN SCOY, CPA, CFA, CAIA Chief Financial Officer & Compliance Officer



JENNIFER L. MILLER, Esq. Chief Operating Officer & General Counsel



MIT JHA Senior Advisor



JAHRED KALLOP Investment Director

KAMIL SEIDL Investment Director



MICHAEL RUEGER Vice President





GREG DAVIS Senior Advisor



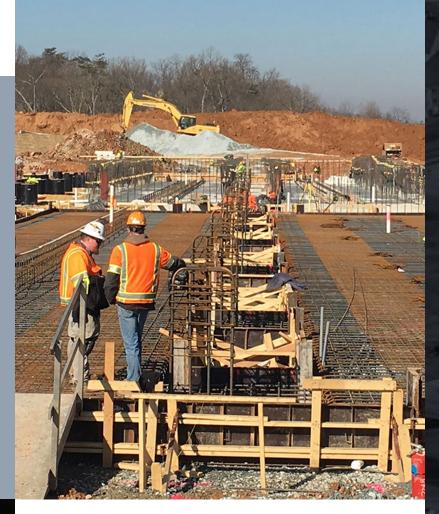


CHRISTOPHER FRAUENBERGER Head of Asset Management

ROMAIN BREUIL Vice President

DEVELOPING PROJECTS

\$3.6 billion in capital secured for delivery of projects with a total value of more **O**billion than





LEADING THE WAY WITH P3s

- Ist P3 in Ohio
- Ist P3 in Michigan
- Ist P3 Lighting Project in the US
- Ist Transportation P3 in Maryland

THE STAR ADVANTAGE

With our construction knowledge, driven team, and ability to forge lasting owner relationships, we believe that Star is the ideal partner to work with on P3s.

Star has teamed up with*:

FIFTEEN

EIGHT of the Top 15 International Construction Companies;

and

FIFTEEN of the Top 25 US Design Firms.

*based on Engineering News-Record (ENR) 2019 Rankings using 2018 revenue data



AIAI - Board Chair National Academy of Construction - Board Member New York Building Congress - Board Member Emeritus

of the Top 25 US Construction Companies;

ROADS • BRIDGES • RAIL • AIRPORT

Star America's approach to teaming, and our ability to identify the right mix of local, national and global partners based on specific project characteristics, has led to success in highly competitive public procurements. South Fraser Perimeter Road, Vancouver, BCDBFOMS654 millionPortsmouth Bypass, Portsmouth, OHDBFOMS550 millionTexas SH288, Houston, TXDBFOMS1.1 billionMaryland Purple Line, Suburban Washington, DCDBFOMS2.3 billionCathcart Rail, HQ in Columbus, OhioCORPORATES150 million

UNNELS

HOWARD COUNTY COURTHOUSE

OUSES · SCHOOLS **CENTERS • STUDENT HOUSING • HO** CO

With an emphasis on high quality design and architecture, sustainability and life cycle cost analysis, we work with our partners to offer state of the art facilities to our clients.

Howard County, MD Circuit Courthouse Northside at University of Texas at Dallas -Phases I, II, III and IV, Richardson, TX

TT

San Jose, CA Student Housing

Eugene, OR Student Housing

Seattle, WA Student Housing

DBFOM	\$178 million
DBFOM	\$229 million
DBFOM	\$188 million
DBFOM	\$100 million
DBFOM	\$144 million

ENVIRONMENTAL WATER WASTEWATER WASTE ENERGY EFFICIENCY

Michigan DOT Freeway Lighting, Detroit Metro Area, MI DBFOM |

| \$50 million

1152 11

Demand Power Energy Efficiency Ontario, CA DBFOM |

| \$71 million

We continue to seek out new and cutting edge technologies while striving to ensure cleaner safer, and more environmentally sensitive solutions to project challenges.

Digital Crossroads Data Cente Hammond, IN

At Star America, we are always striving to be at the forefront of the development of infrastructure that will support an ever-growing need for data storage and network bandwidth and capacity.





NDERING



| DBFOM | \$75 million

RESPONSIBLE INVESTING and ASSET MANAGEMENT

At Star America, we care deeply about the environment, and we are committed to incorporating environmental, social, and governance considerations in our investment and asset management process.

We are investing in assets that are real, essential, long-lived, and resource intensive, and it is our responsibility to make sustainability and community a focus of our investment process.

As a signatory to the Principles for Responsible Investment, we strive to adhere to the Six Principles and meet the United Nations Sustainable Development Goals. We pursue opportunities to enhance environmentally positive features, safety, diversity and inclusivity, in our investments.

Through community outreach, workforce and workplace safety, and environmental stewardship, we will strive to reach our goals.







165 Roslyn Road, Roslyn Heights, NY 11577